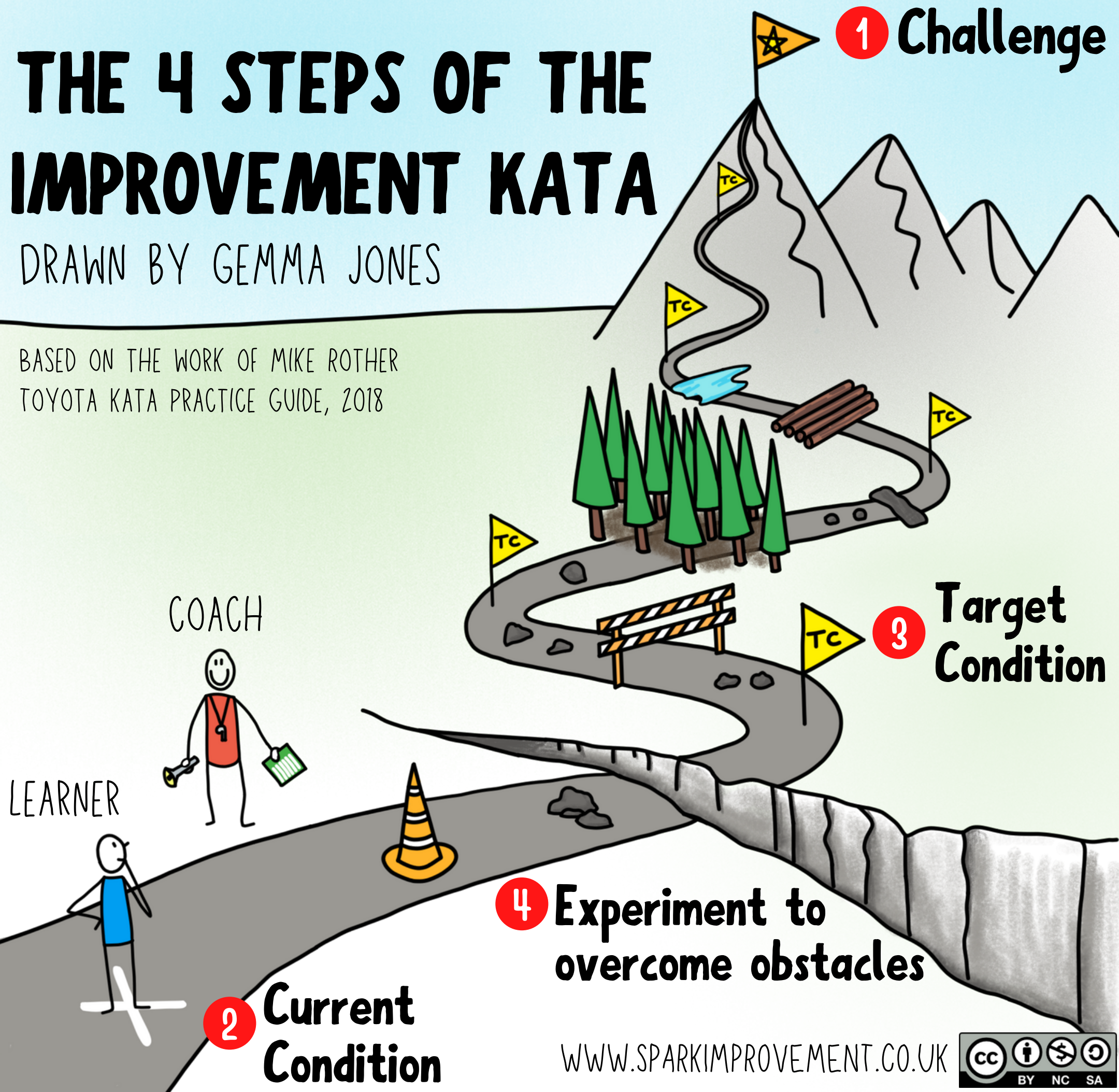


# THE 4 STEPS OF THE IMPROVEMENT KATA

DRAWN BY GEMMA JONES

BASED ON THE WORK OF MIKE ROTHER  
TOYOTA KATA PRACTICE GUIDE, 2018



**1** Challenge

COACH



LEARNER



**2** Current Condition

**4** Experiment to overcome obstacles

**3** Target Condition

[WWW.SPARKIMPROVEMENT.CO.UK](http://WWW.SPARKIMPROVEMENT.CO.UK)

